

Grain South Africa

Winter Crop Scenario Planning

2021 Production Season

Updated: May 202:



Macro economic environment

Global Growth: A prolonged recovery following COVID-19 & lockdown related recession



	2019 2020						2021				
y-o-y % change	IMF	IMF January 2020	IMF April 2020	IMF June 2020	IMF Oct 2020	IMF Apr 2021	IMF April 2020	IMF June 2020	IMF Oct 2020	IMF Apr 2021	
World	2.9	3.3	-3.0	-4.5	-4.4	-3.3	5.8	5.4	5.2	6.0	
Advanced countries	1.7	1.6	-6.1	-8.0	-5.8	-4.7	4.5	4.8	3.9	5.1	
US	2.3	2.0	-5.9	-8.0	-4.3	-3.5	4.7	4.5	3.1	6.4	
Euro area	1.2	1.3	-7.5	-10.2	-8.3	-6.6	4.7	6.0	5.2	4.4	
Italy	0.2	0.5	-9.1	-12.8	-10.6	-8.9	4.8	6.3	5.2	4.2	
Japan	1.0	0.7	-5.2	-5.8	-5.3	-4.8	3.0	2.4	2.3	3.3	
UK	1.4	1.4	-6.5	-10.2	-9.8	-9.9	4.0	6.3	5.9	5.3	
Emerging markets	3.7	4.5	-1.0	-3.0	-3.3	-2.2	6.6	5.9	6.0	6.7	
China	6.1	6.0	1.2	1.0	1.9	2.3	9.2	8.2	8.2	8.4	
India	4.8	5.8	1.9	-4.5	-10.3	-8.0	7.4	6.0	8.8	12.5	
South Africa	0.2	0.8	-5.8	-8.0	-8.0	-6.9	4.0	3.5	3.0	3.1	
Nigeria	2.2	2.5	-3.4	-5.4	-4.3	-1.8	2.4	2.6	1.7	2.5	
Sub Saharan Africa	3.1	3.5	-1.6	-3.2	-3.0	-1.9	4.1	3.4	3.1	3.4	

- COVID-19 & the measures imposed to contain it fundamentally changed the world we live in in 2020 & many countries are in the grip of a second wave
- Economically, medium term prospects are subdued due to substantial increase in sovereign debt
- Significant spill-over effects from soft demand, weaker tourism and lower remittances remains uncertain
- Some countries simply cannot afford the same extent of emergency support when further lockdowns are required
- At same time, progress with vaccines and treatments, as well as changes in the workplace and by consumers may allow activity to return more quickly than currently projected



Source: IMF, 2020

SA Macro economic assumptions

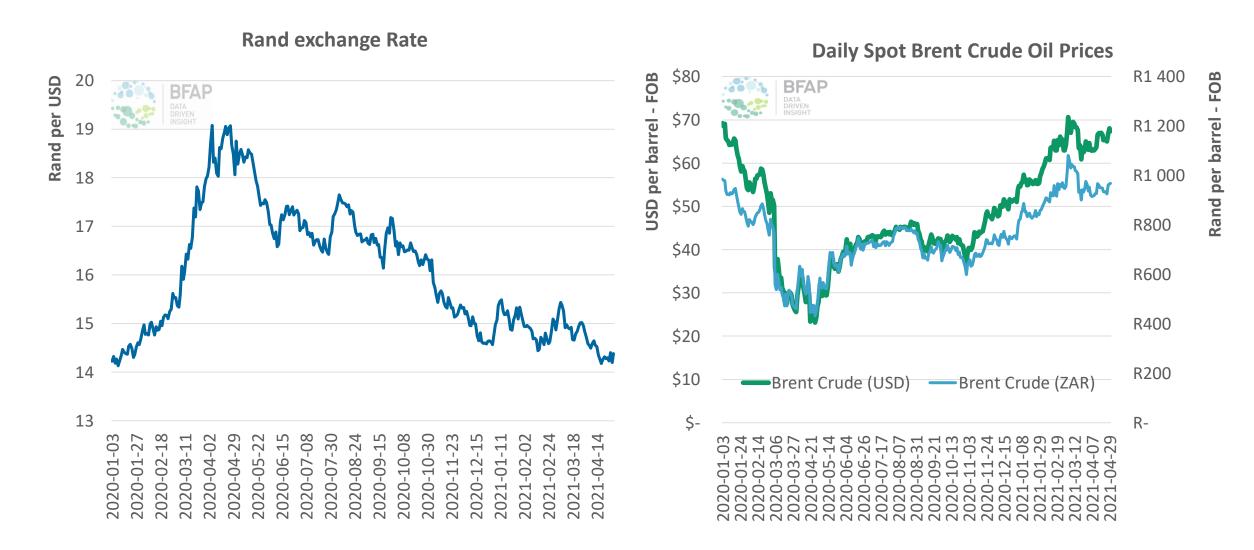


	2017	2018	2019	2020	2021	2022
Real GDP Growth (%)	1.3	0.8	0.2	-7.0	3.7	1.4
CPI (%)	5.3	4.6	4.1	3.3	4.4	4.4
Prime Interest Rate (%)	10.39	10.09	10.14	7.86	7.00	7.43
Exchange Rate (ZAR / USD)	13.30	13.21	14.45	16.46	14.96	15.72
Brent Crude Oil (USD / Barrel)	54.8	71.1	67.1	42.8	64.1	63.0

- The South African economy already faced a number of systemic structural challenges prior to the impact of COVID-19 and the related lockdown action most of these were exacerbated by the restrictions on economic activity in 2020
- Some recovery projected for 2021, from the lower base, but absolute level remain well reduced and the possibility of further waves & rate of vaccine roll-out will affect prospects
- Exchange Rate Remains highly volatile & uncertain:
 - Sensitive to global sentiments e.g. COVID-19 vaccine progress, US Politics
 - Many domestic risks have been priced in for instance downgrades had limited impact amidst COVID-19 uncertainty
 many still remain
 - Strong commodity exports are supportive to current account deficit, underpinning Rand performance
 - Fundamentally, weak fiscal position suggests depreciation trend in longer term
- Significant uncertainty exists around the oil price given global economic environment & risks associated with recovery

Oil and Rand exchange rate charts - update



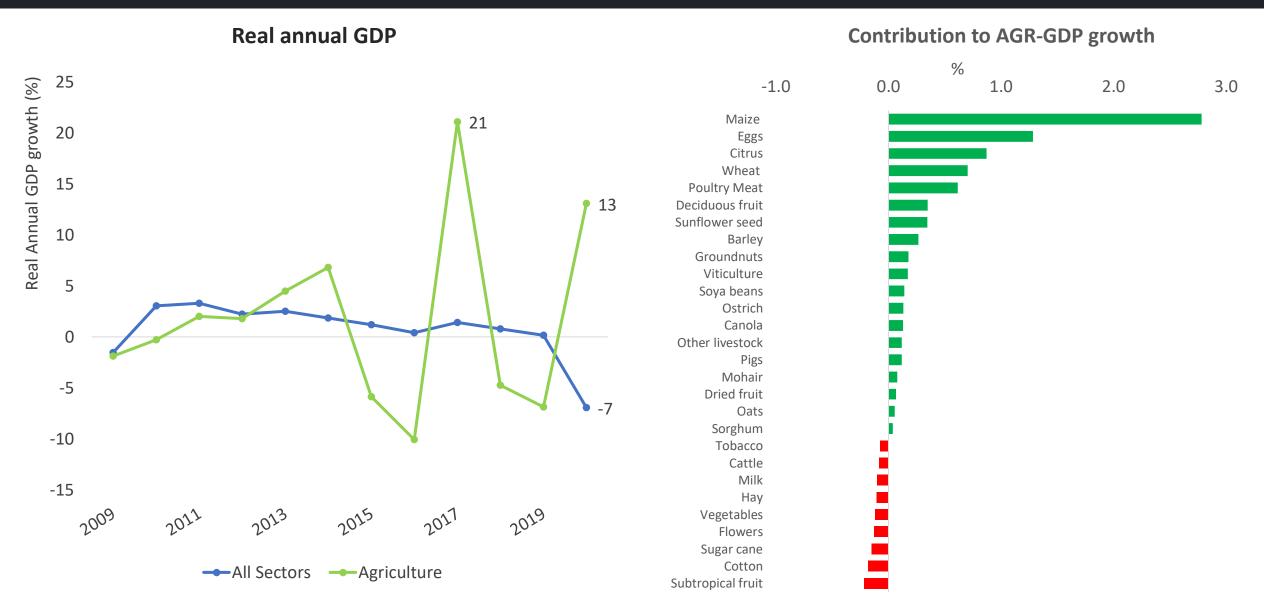




Perspectives on agricultural performance in 2020

Agriculture a shining light in the economy





Field crops greatest contributor to turnaround

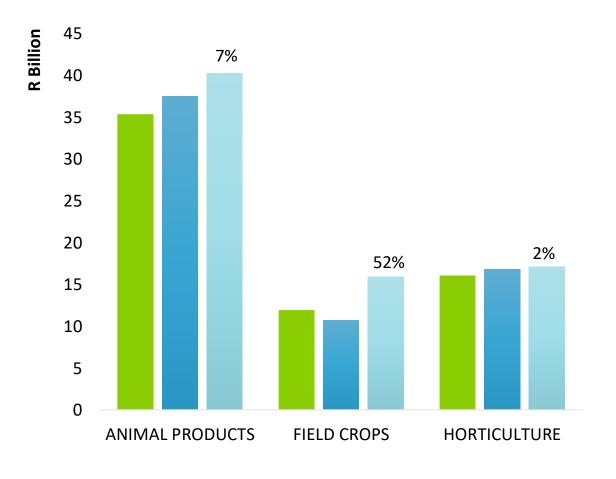


Quarterly Ag GDP



- Quarter-on-quarter % change seasonally adjusted & annualised
- Year-on-Year % change (Constant 2010 Prices)

Gross farm income – Quarter 4



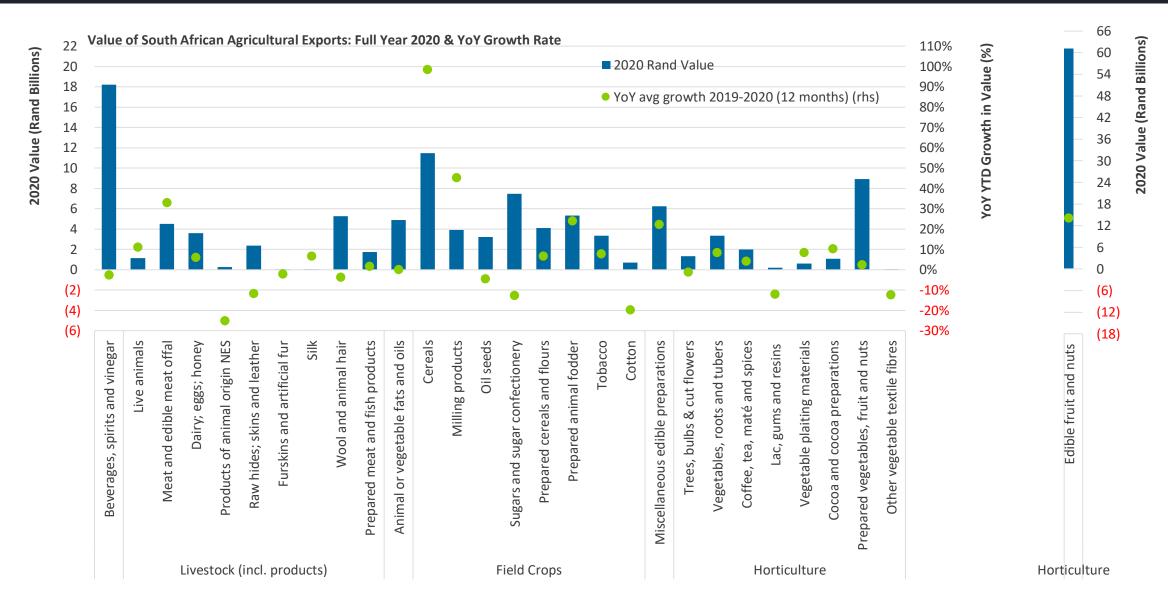
2019 Q4

2020 Q4

2018 Q4

Horticulture driving agricultural export performance



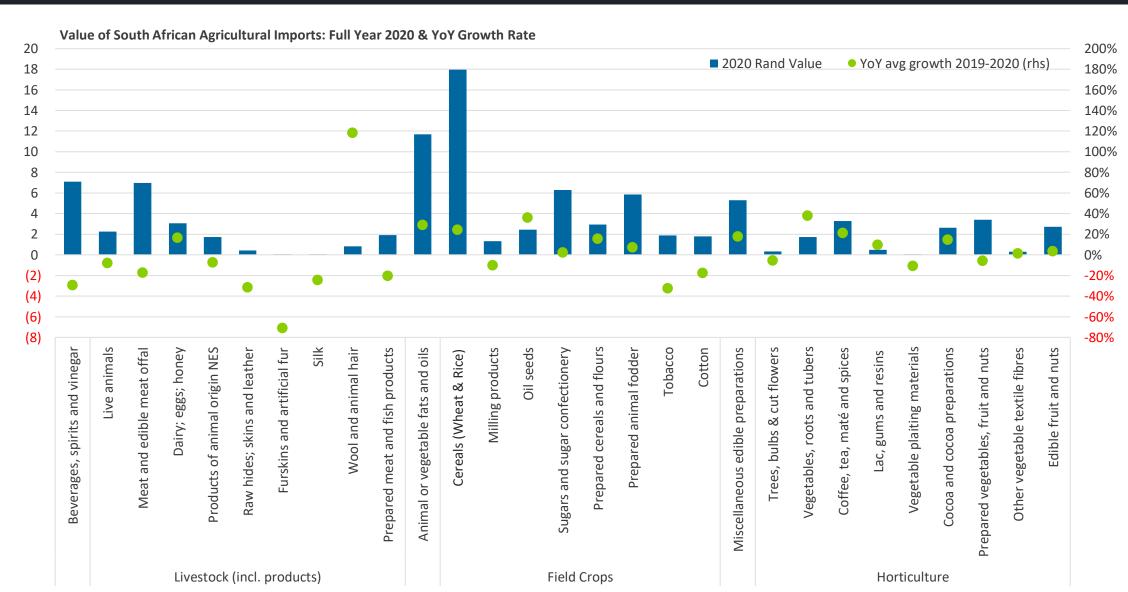


^{*}Fruits and nuts are on a different value scale, but uses the same % growth scale

Cereals (wheat & rice) and vegetable oils still bulk of imports

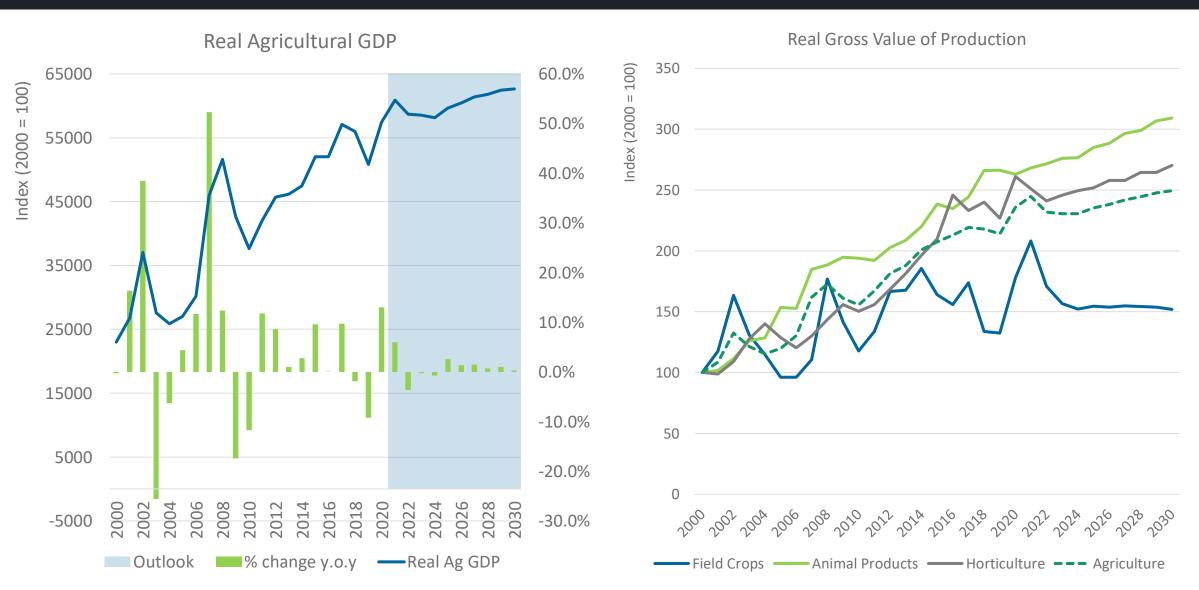
2020 Value (Rand Billions)





Agricultural GDP to remain firm in 2021



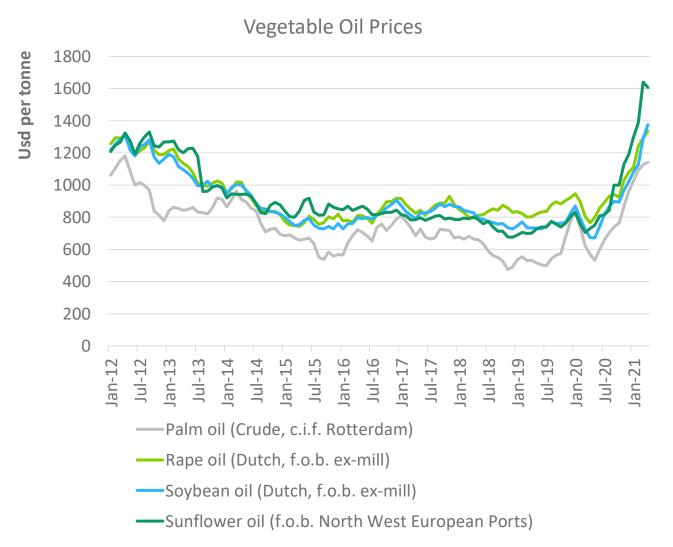




International market dynamics

Global prices rising sharply





- Agricultural commodity prices globally have increased rapidly since the final quarter of 2020, led by vegetable oils, which have reached levels last seen in 2012
- Rapid increases in price levels are driven by a number of factors:
 - Exceptional rate of pig herd rebuilding in China as it recovers from the 2018 African Swine Fever outbreak, which is driving high import demand for soybeans
 - Production of palm and soybean oil fell well short of expectations in 2020, with palm oil production in particular influenced by a lack of foreign labour as emergency measures to contain the spread of COVID-19 continue
 - Further reductions to the US production and ending stock estimates, coupled with weather related concerns regarding the ultimate size of South American crops global stocks of the 7 major oilseeds are now expected to reach a 5-year low at the end of this season
 - In 2021, the price of US HRW wheat exceeded the level of the reference price that triggers the variable import tariff for the first time since 2013

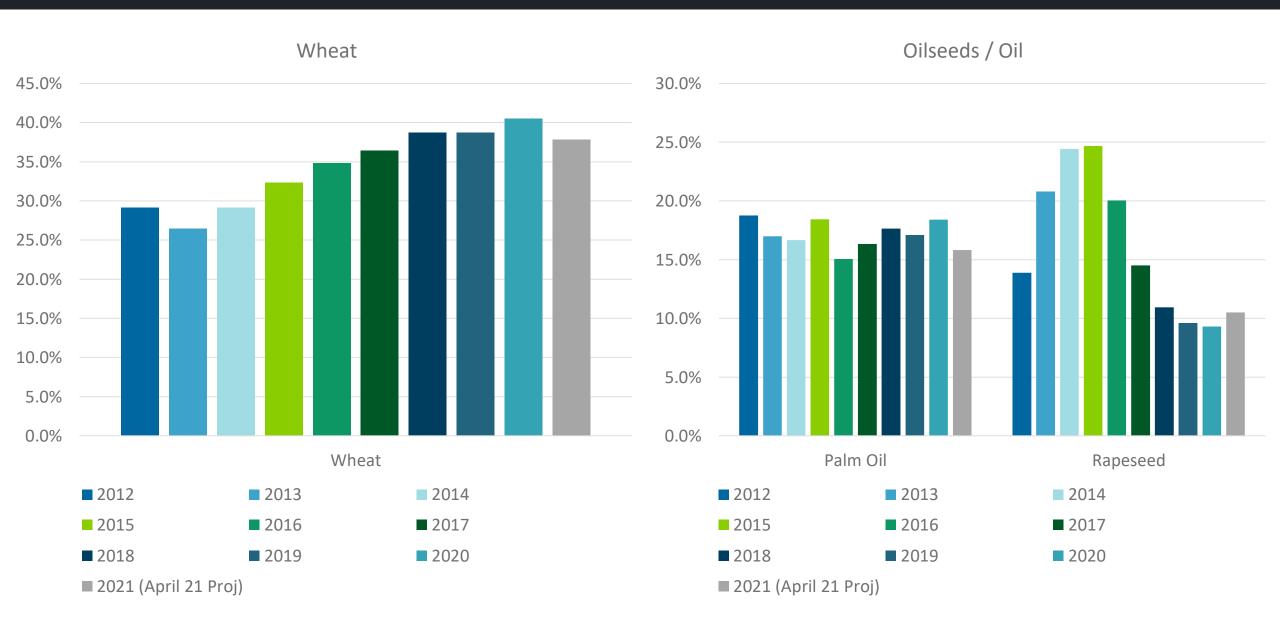
Global prices rising sharply





Stock to use ratios have declined for oilseeds & oil



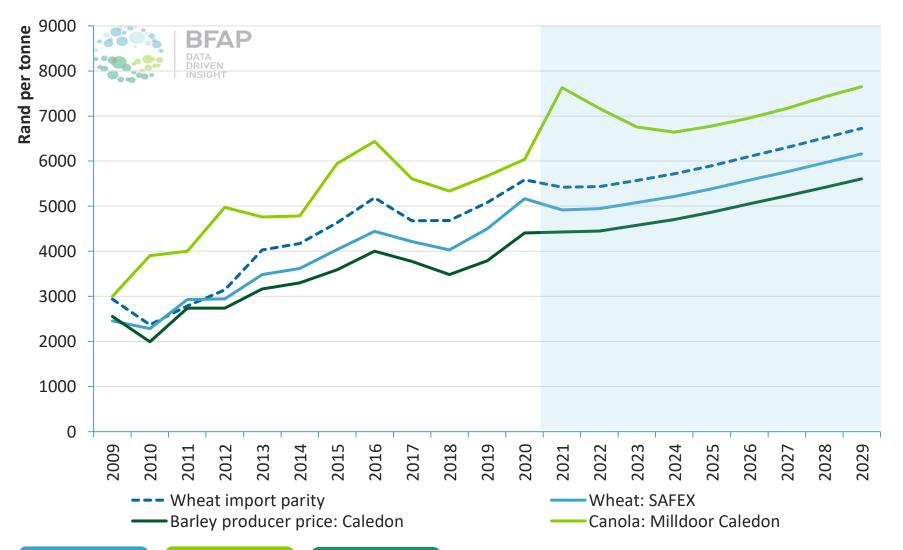




Baseline: Winter Crops

Winter crop prices



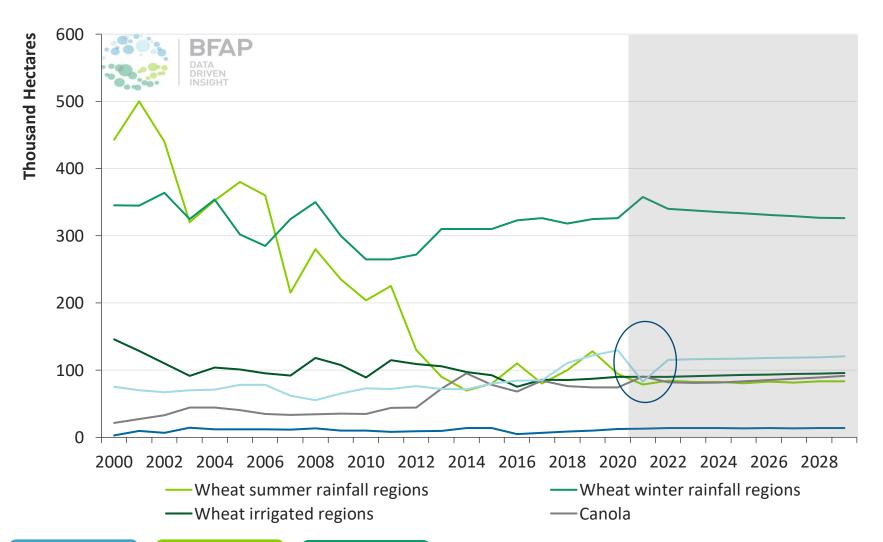


- Strong influence from world prices, as well as exchange rate dynamics
- Canola price supported by very high global prices for vegetable oils

 which also supports underlying oilseed prices
- Current world price dynamics less influential wheat on prices, due to variable import tariff, which supported domestic prices prior international price run

Winter crop area projections





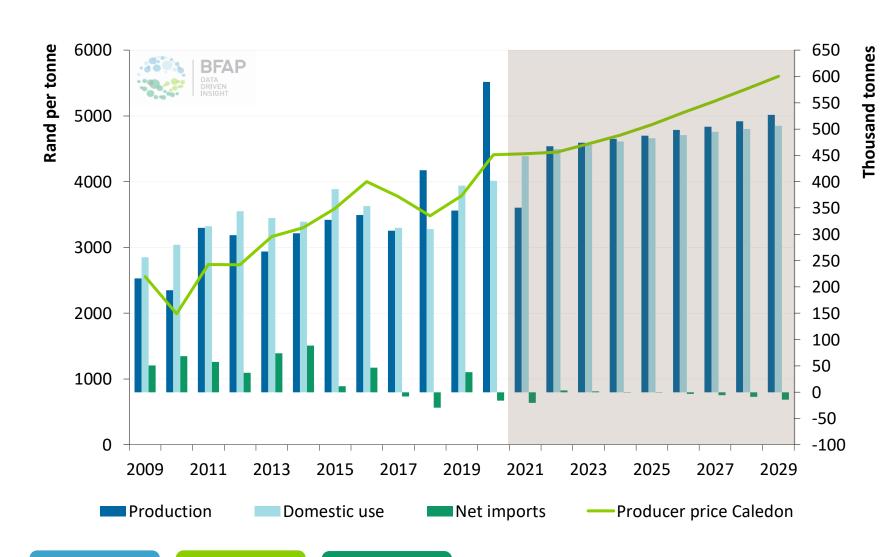
Barley area is projected to decline by 50 thousand hectares (38%) in 2021, due to stock build up following reduced maltings through COVID-19 lockdown and weak demand

High vegetable oil and oilseed prices, combined with good yields in 2020 supports a strong projected expansion in canola area

Substantial share of area previously under barley will also move into wheat, as well as other crops such as oats and lupins

Barley balance sheet

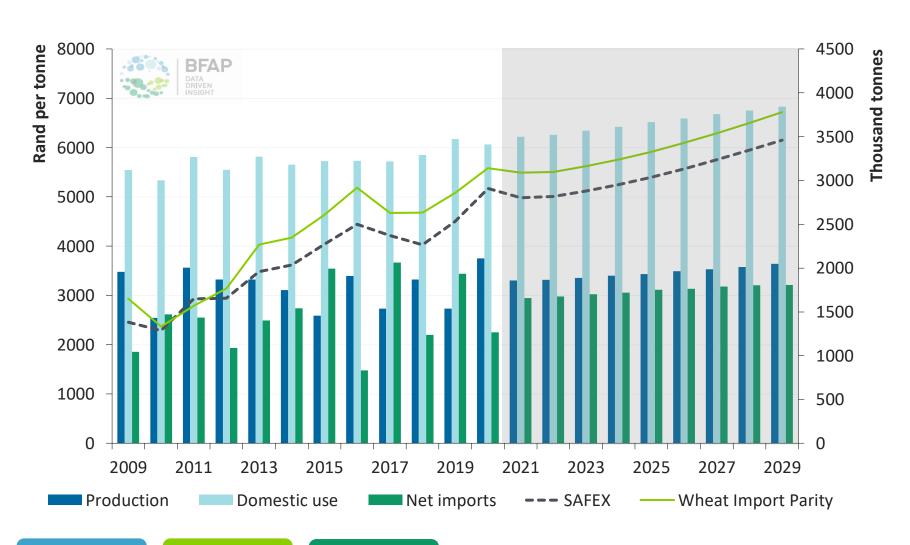




- ❖ Record harvest in 2020, due to area expansion and record yields in the Western Cape
 - Maltings reduced due to lockdown
 - Significant share of total production ended in feed market
- ❖ Carryover stock, which was already high in 2019, increased sharply in 2020, resulting in massive reduction in production mandates in 2021
- ❖ Some normalisation in area and production from 2022 onwards, but area remains below 2019 & 2020 levels in medium term
- ❖ Lockdown and alcohol sales bans associated with COVID-19 could influence domestic procurement agreements in future..
- ❖ Possible malt exports into rest of Africa in future

Wheat balance sheet

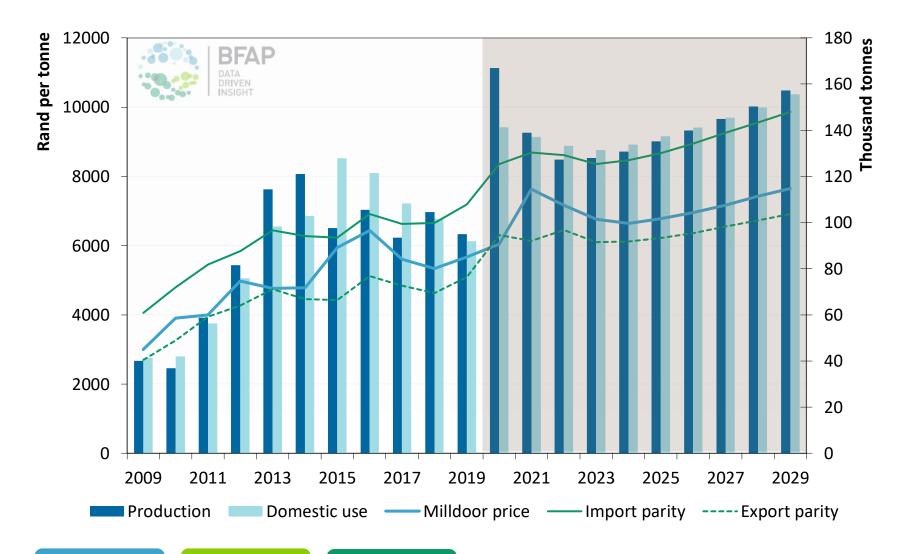




- Price remains below HRW Import parity origin of imports & duty free quota from EU
- Expanding population & urbanisation supports growing domestic use over time
- ❖ Stronger exchange rate in 2021 results in small short term price reduction
- ❖ Imports decline sharply in 2020/21 on the back of record yields domestically
- ❖ Significant area increase in Western Cape in 2021, as producers switch away from Barley

Canola balance sheet





- ❖ All time record harvest in 2020, despite stable area − national average yield exceeded 2 t/ha for first time ever
- Sharp increase in area in 2021 as producers shift away from barley
- Price support from very bullish global vegetable oil market in 2021 – improves profitability relative to other winter crops
- Value in rotation remains important
- Introduction of new cultivars expected to improve profitability relative to other winter crops over coming decade



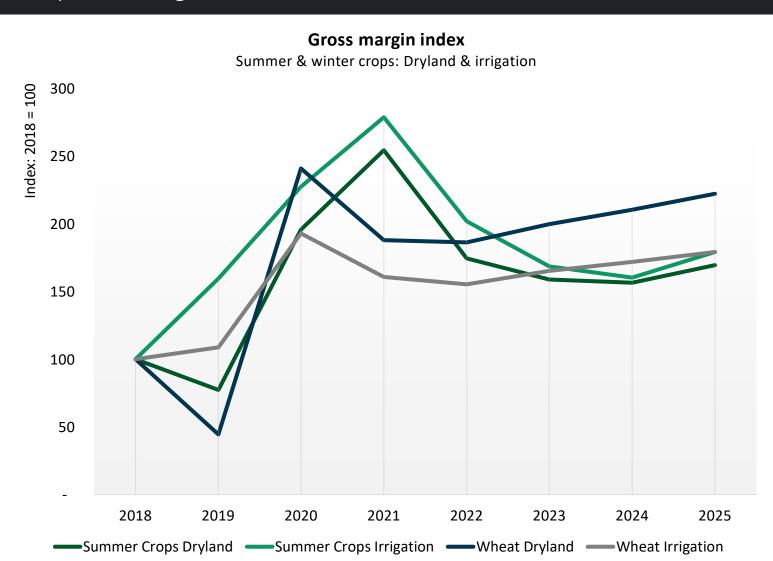
Farm-level update

Gross margins for winter crops under dryland conditions & irrigation

Summer & winter crops: Gross margin index

Dryland & irrigation: 2018 - 2025





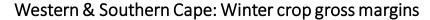
Gross margin index summary:

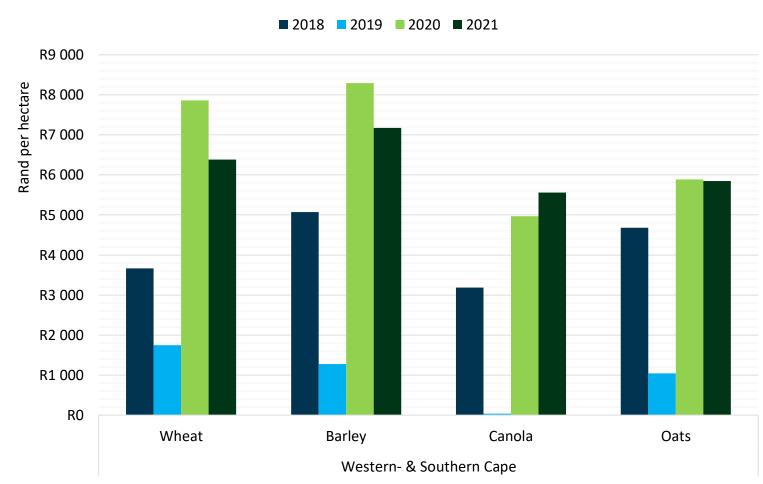
- ❖ Graph represents an index (base = 2018) for summer & winter crops produced under dryland & irrigated production systems over the period from 2018 − 2025 (2021 − 2025 projected)
- Globally, agricultural commodity prices have increased sharply since mid-2020. FAO Food Price Index, which is indicative of underlying agricultural commodity prices, increased steadily since June 2020, but then accelerated rapidly in recent months
- By March 2021, the FAO index had increased almost 25% relative to March 2020, mainly driven by vegetable oil prices (+86% yoy), sugar (+30% yoy), cereals (+26% yoy) and dairy products (+16% yoy)
- These price increases resulted from various demand and supply dynamics, which combined to form somewhat of a perfect storm:
 - Import demand from China has been particularly strong, for both maize and soybeans. This is predominantly due to the rapid rebuilding of its pig herd, which was reduced by roughly 30% in 2019 by the outbreak of African Swine Fever
 - Strong import demand has reduced US maize stocks sharply, heightening the price effects of concerns around the coming South American crop due to dry weather
 - Other important supply side factors include reduced palm oil production, exacerbated by labour shortages in Malaysia, caused by COVID-19 related travel constraints
 - Sunflower seed harvests in the Black Sea region were also below average, due to weather related challenges, and persistent drier weather in South America raised concern about soybean supply

Average Gross Margins: 2018 - 2021

Weighted average for Western- & Southern Cape (dryland producing regions)







Source: Own calculations using data from Overberg Agri, SSK & Kaap Agri, 2021

Gross Margin Summary:

- Objective: To measure gross margin performance between enterprises across time. Graph illustrate a weighted average gross margin by crop for key agro-ecological producing regions in the Western- & Southern Cape (8 dryland regions)
- The gross margin illustrates the funds available after direct expenditure has been accounted for, hence, what is left to cover overhead expenditure, land rent & owner remuneration
- ❖ Wheat & barley to continue robust performance relative to 2018 & 2019, however, lower compared to the bumper crop in 2020. In the case for barley, it is important to note that 100% of production = malting grade. Canola margins projected to increase by 12% from 2020, underpinned by a higher contracted price assumption (with backpayment) for the 2021 season

Technical notes:

- Wheat and barley price formulas have changed from 2018
- It is acknowledge than although exceptional yields were achieved in 2020, that quality was lower relative to 2019. As accurate data is collected regarding protein distribution & barley feed-grade by region, the historic gross margins will be updated
- The gross margins reflect the deterministic outcome which relies on a set of assumptions. These assumptions include that normal rainfall will prevail over the season, targeted yields will realise and for the case of barley, that the targeted yield will be of malting barley quality. It is key to note that risk still remains that wheat & barley grades can be lower. A separate analysis through simulation models can be conducted to incorporate risk elements, such as grade differentials & the implication on profitability

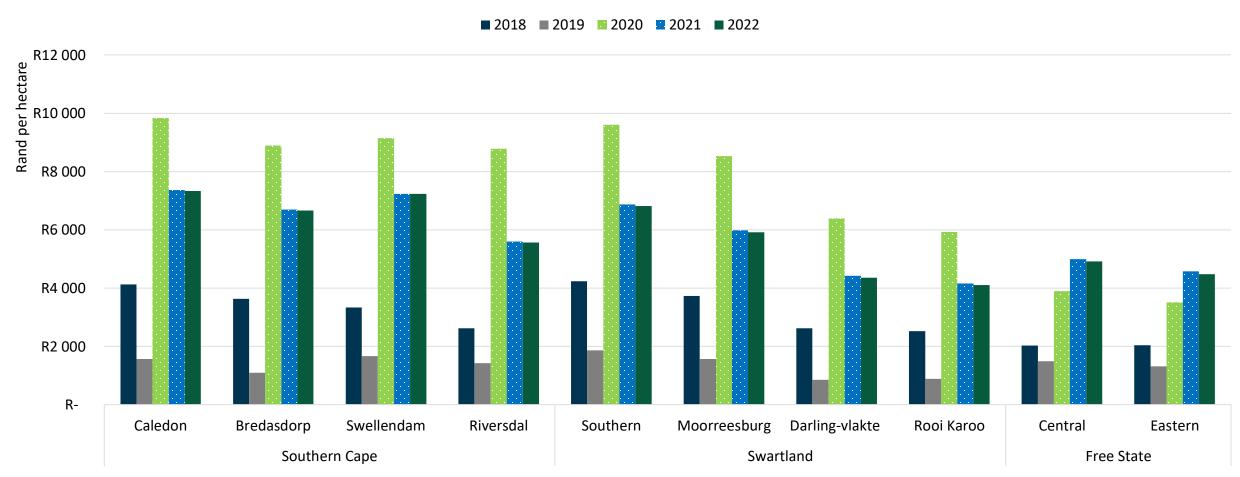
Bi-annual Scenario Planning – May 2021

Regional Wheat Gross Margins: 2018 - 2022

Robust performance in wheat gross margins projected to continue



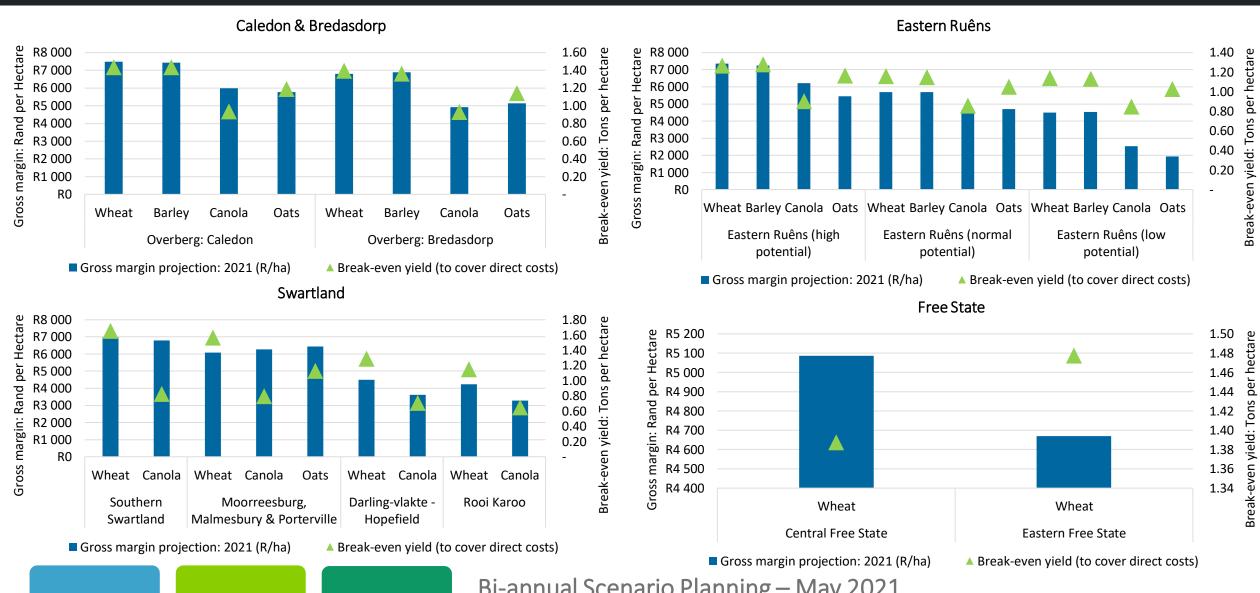
Wheat: Dryland gross margin performance: 2018-2022
District



Source: Own calculations using data from Overberg Agri, SSK & Kaap Agri, 2021

Gross Margins: All Crops Western-, Southern Cape & Free State - Dryland



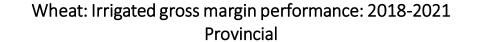


Bi-annual Scenario Planning - May 2021

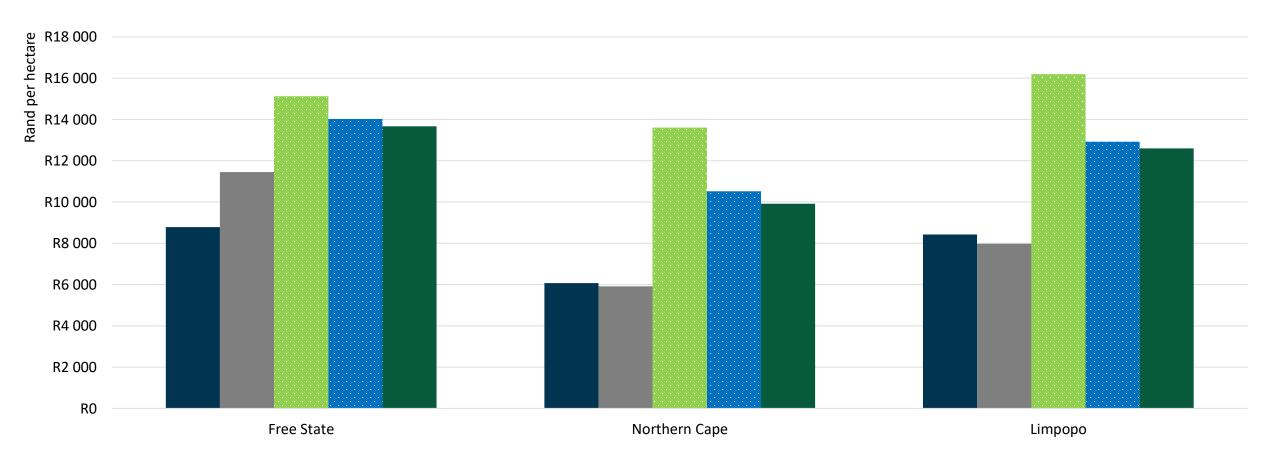
Source: Own calculations using data from Overberg Agri, SSK, Kaap Agri & VKB, 2021

Gross Margins: Irrigated Crops Free State, Northern Cape & Limpopo







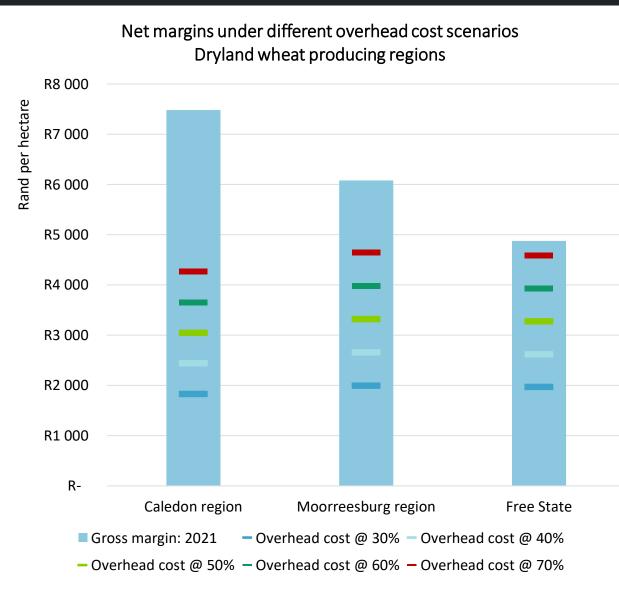




Farm-level Profitability: Overhead costs consideration

The importance of accounting for overhead costs in farm profitability





Overhead costs considerations:

- The calculation/quantification of overhead costs is often a complex task due to large variations from farm to farm in overhead structures, land rent, capital intensity, production system approach, crop diversity & area, labour requirement & owner remuneration
- The methodology to allocate overhead costs to a specific crop will also differ from farm to farm
- Overhead costs should be accurately accounted for in the enterprise budget in order to determine the relative competitiveness & profitability of a crop and farm
- The analysis serves only as an example, but more importantly, a reminder to carefully assess the overhead cost composition when calculating farm profitability

Examples:

- The figure illustrates the gross margin projection (blue bars) for 2021 for dryland wheat producing regions in Caledon, Moorreesburg & Free State
- These gross margins ultimately represent the available cash to cover overhead costs, farm investments & owner remuneration
- Overhead costs are presented as a percentage of total direct costs. The graph shows 5 scenarios, ranging from 30 70% of direct expenditure. For instance, in Caledon, a 30% overhead cost assumption would amount to R1,827/hectare. Total cost (direct + overheads) would amount to R7,919/hectare with a net margin of R5,651/hectare

Source: Own calculations using data from Overberg Agri, SSK, Kaap Agri & VKB, 2021



Input cost trends

Input cost trends

Fertiliser & diesel price trends: 2019 - 2021

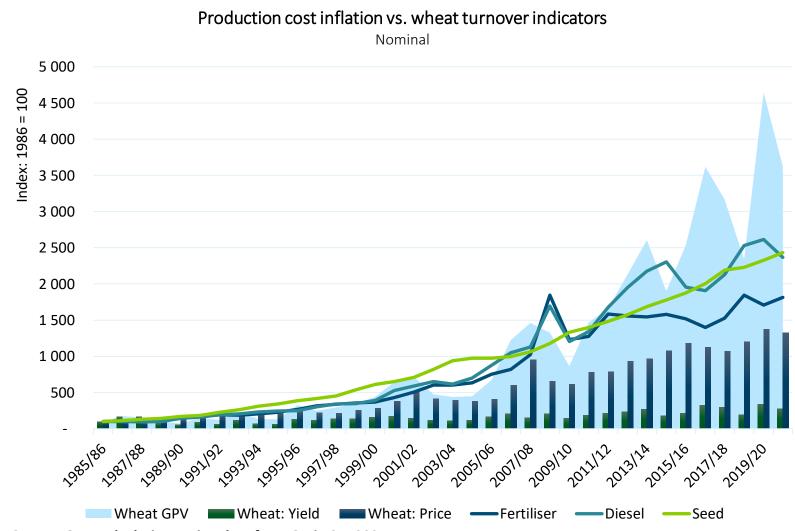




Input cost trends & wheat GPV

Measuring the cost-price squeeze





Production cost inflation vs. wheat turnover

- Graph represents indices (base year = 1986 = 100) for fertiliser, diesel, seed & machinery on the input side and wheat yield, price & turnover on the commodity revenue side
- Objective is to measure whether the cost of inputs has increased at a faster rate relative to turnover indicators (price, yield & revenue)
- ❖ From the indices, wheat dryland yield indicated the slowest pace over the period followed by price. However, the combination between these two shows the revenue or gross production value, which indicates a robust performance over the period, especially since the mid-2000's
- The dips in 2009/10, 2014/15 & 2018/19 was mainly driven by years associated with lower rainfall & lower yields

Source: Own calculations using data from Grain SA, 2021



Wheat: Grade Differential

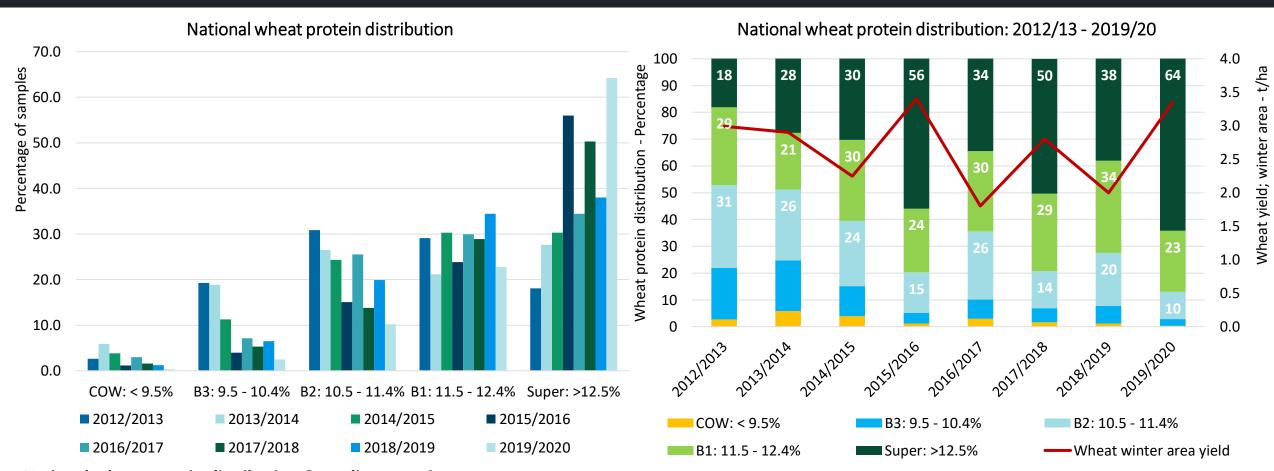
The implication of varying wheat grade differentials on gross margins:

A sensitivity analysis

Wheat grade differential: Protein distribution

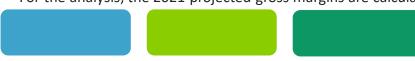


New grading system more favourable for producers



National wheat protein distribution & grading over time:

- The graphs show the protein distribution & grading of wheat at national level over the period from 2012/13 to 2019/20 which is illustrated as the percentage of samples collected:
 - BS, B1, B2, B3 & class other wheat (COW)
- Objective of the analysis is to quantify the grade differentials at farm-level & to construct sensitivity analysis to compute the impact on gross margin given various grading assumptions
- For the analysis, the 2021 projected gross margins are calculated & adjusted according to historic trends & stress-tests for possible future scenarios



Wheat grade differential: Protein distribution

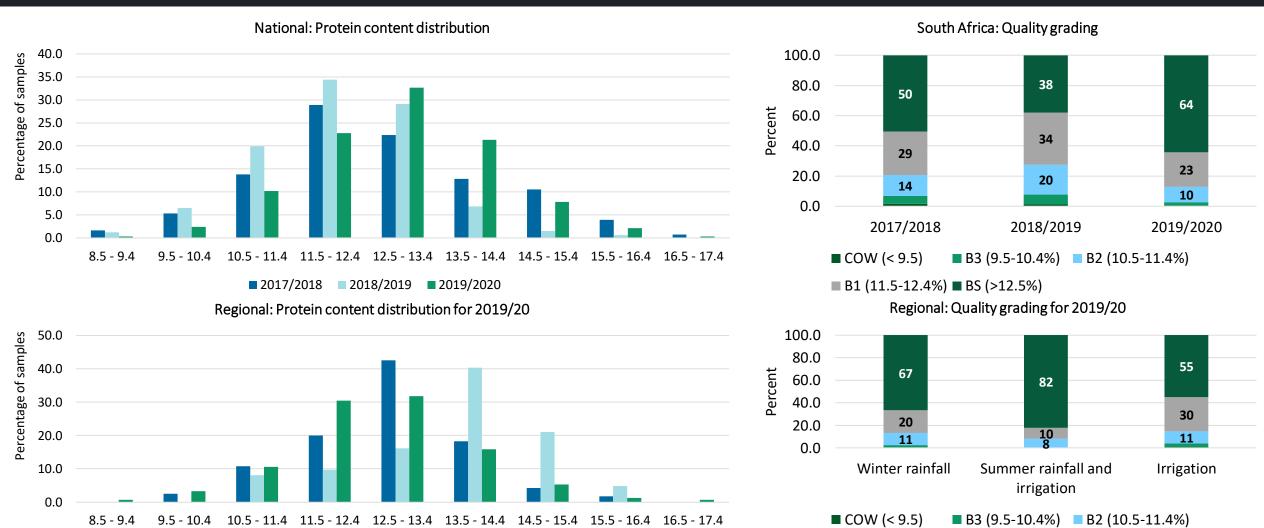
National & region wheat protein distribution & quality grades

Summer rainfall and irrigation

Irrigation

Winter rainfall





Bi-annual Scenario Planning – May 2021

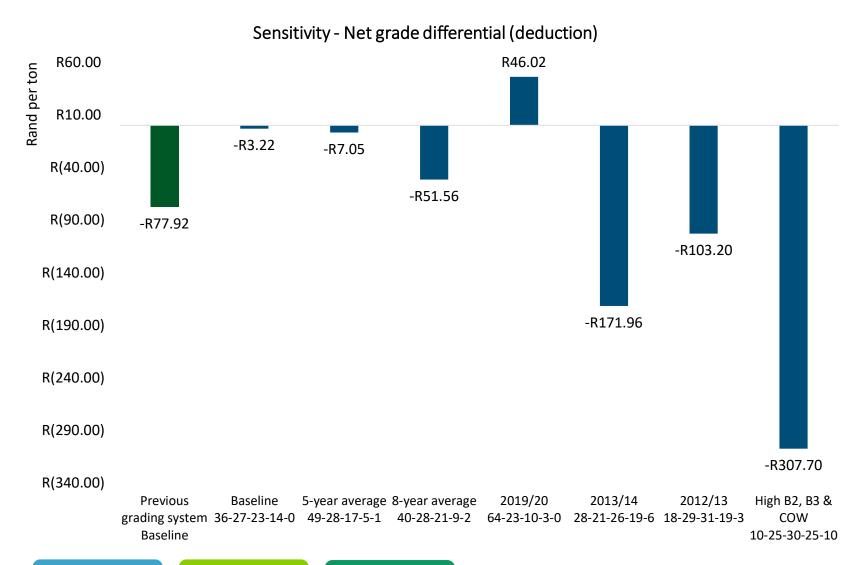
Source: SAGL, 2021

■ B1 (11.5-12.4%) ■ BS (>12.5%)

Wheat grade differentials: Deductions

Sensitivity: Net deductions from wheat grade differential





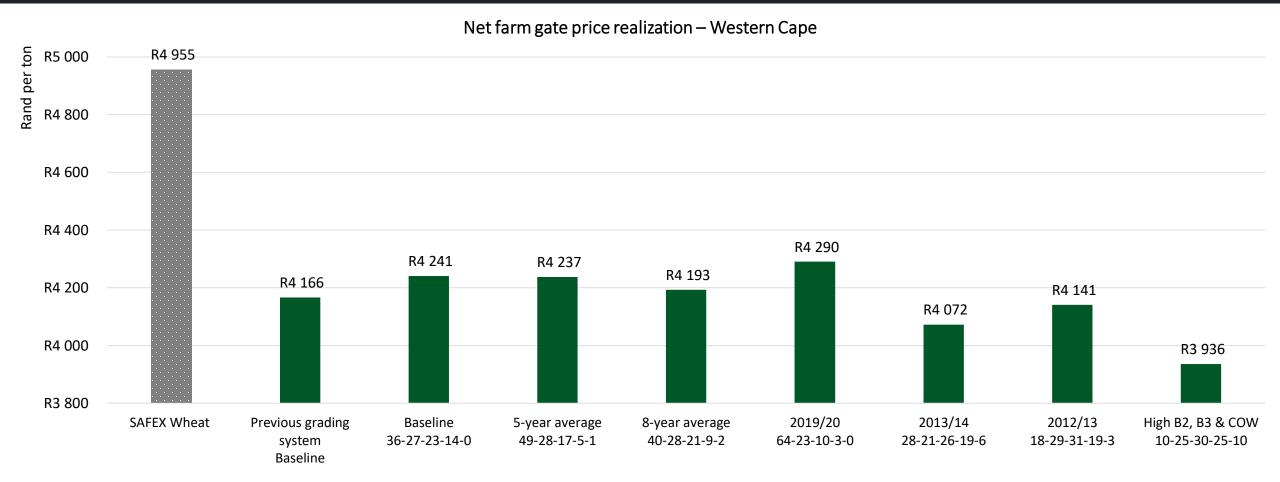
Sensitivity on grade differentials:

- The graph shows sensitivity on the net deduction per ton that results from grade differentials:
 - BS: Premium of 2%
 - B1: PAR or no deduction
 - B2: 1% discount
 - B3: 4% discount
 - COW: 75% of yellow maize SAFEX
- The green bar illustrates the previous grading system's net deduction of R77.92/ton
- ❖ The baseline deduction represents the new system that compensates for delivering wheat that exceeds a protein content of 12.5%
- The remainder of the bars represents sensitivity surrounding historic protein distribution & scenarios
 - ♣ E.g. the 5-year average represents a protein distribution of BS 49%; B1 28%; B2 17%; B3 5% & COW 1%

Grade Differentials: Net farm gate price

Net farm gate price comparison: All deductions





Net farm gate price realisation:

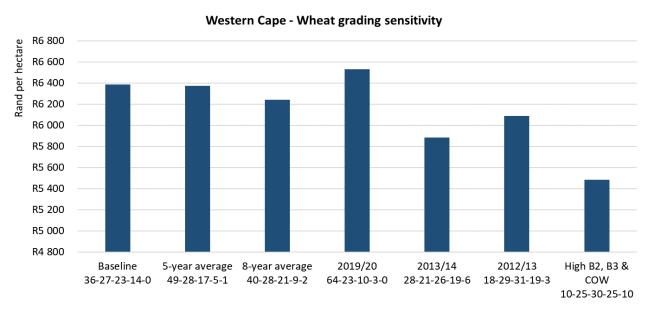
The graph shows the difference between the wheat SAFEX- & farm gate price which accounts for a grade & transport differential, silo handling fees, administration & levies



Grade Differentials: Impact on Profitability

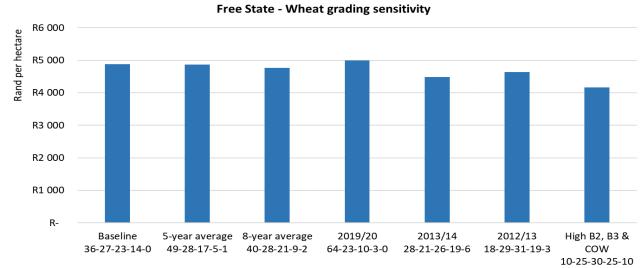
Gross margins for Western Cape, Free State & Irrigated producing regions

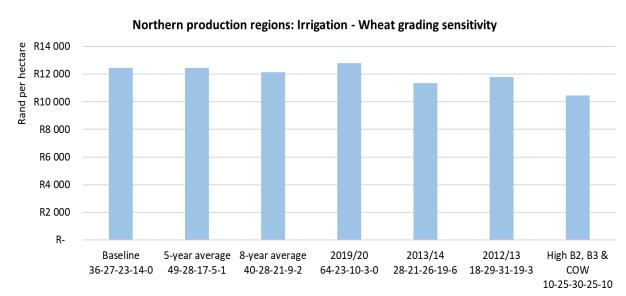




Wheat grading sensitivity:

❖ The graphs show the gross margins for the 2021 production season given grading sensitivity for the Western Cape, Free State & Northern irrigation producing regions

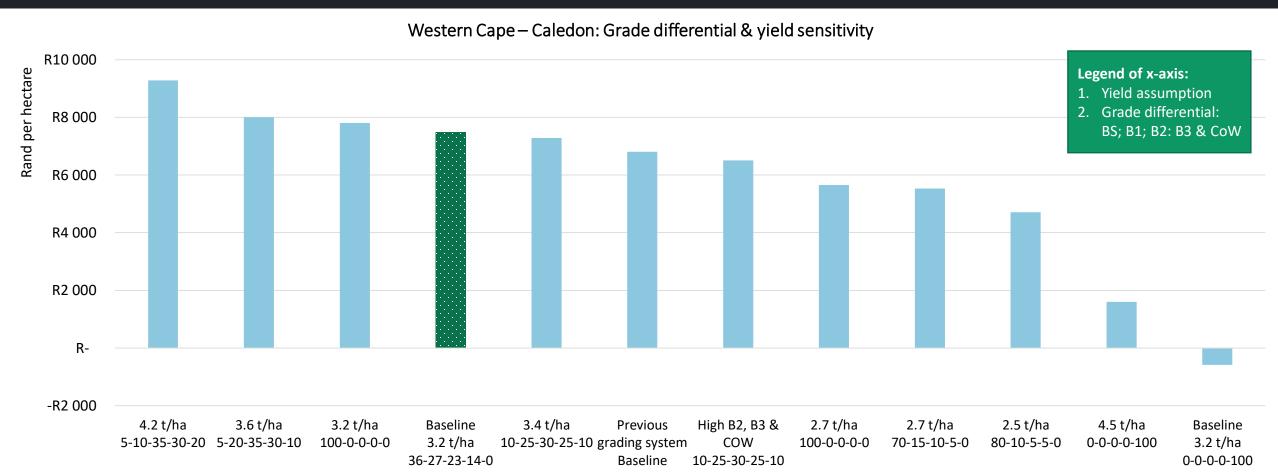




Grade Differentials: Impact on Profitability

Gross margin sensitivity for Caledon region, Western Cape





Sensitivity analysis: Grading vs. yield in Caledon, Western Cape dryland producing region

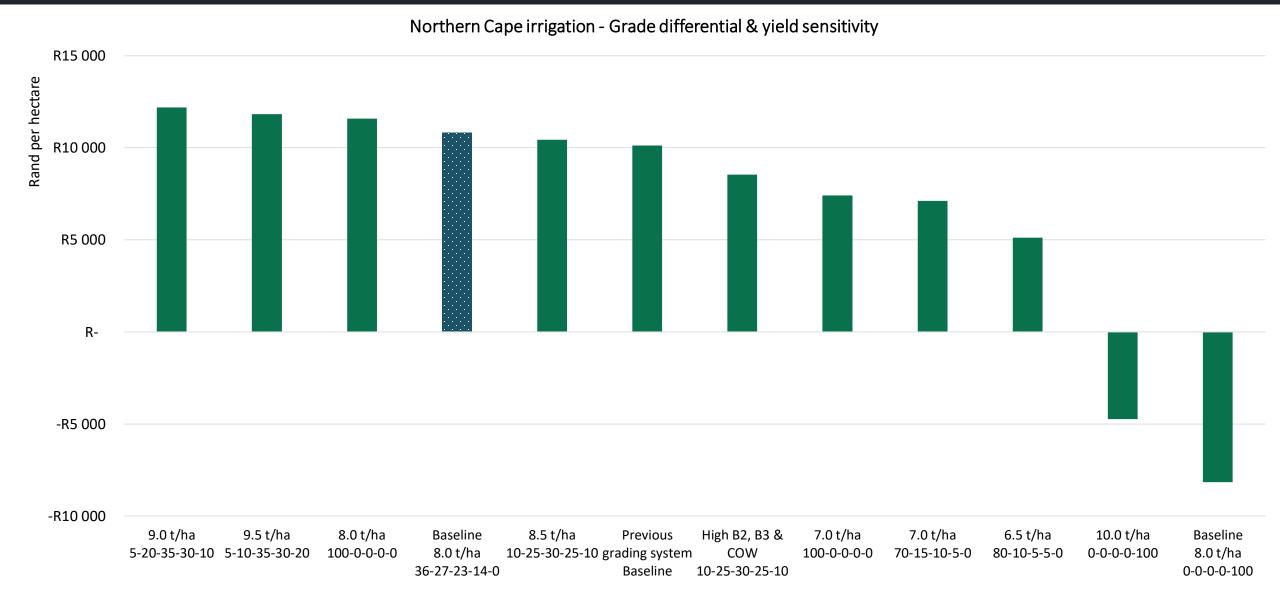
- An arbitrary analysis has been conducted where variation in yields and grading trade-offs were simulated to illustrate the impact on gross margins. It is important to note that the grading trade-off is not based on scientifically validated correlations between yields and grades. It merely illustrates potential scenarios given yield and grade differentials
- The green bar represents the baseline which in this analysis, assumes a yield of 3.2 t/ha & grade distribution of BS:36%; B1:27%; B2:23%; B3:14%; COW: 0%
- In most scenarios, it remain beneficial to achieve higher yields even if it implies that grades are lower. However, given a 4.5 t/ha & assuming 100% is diverted into the animal feed market, the gross margin will fall below R2,000/hectare, substantially lower opposed to the baseline & alternative grade scenarios. Similarly, at baseline or trend yields & assuming 100% is absorb into the feed market, gross margins will turn negative

 Source: Own calculations using data from Overberg Agri, SSK, Kaap Agri, VKB & GWK, 2021

Grade Differentials: Impact of Profitability

Gross margin sensitivity for Northern Cape irrigated producing region







Barley

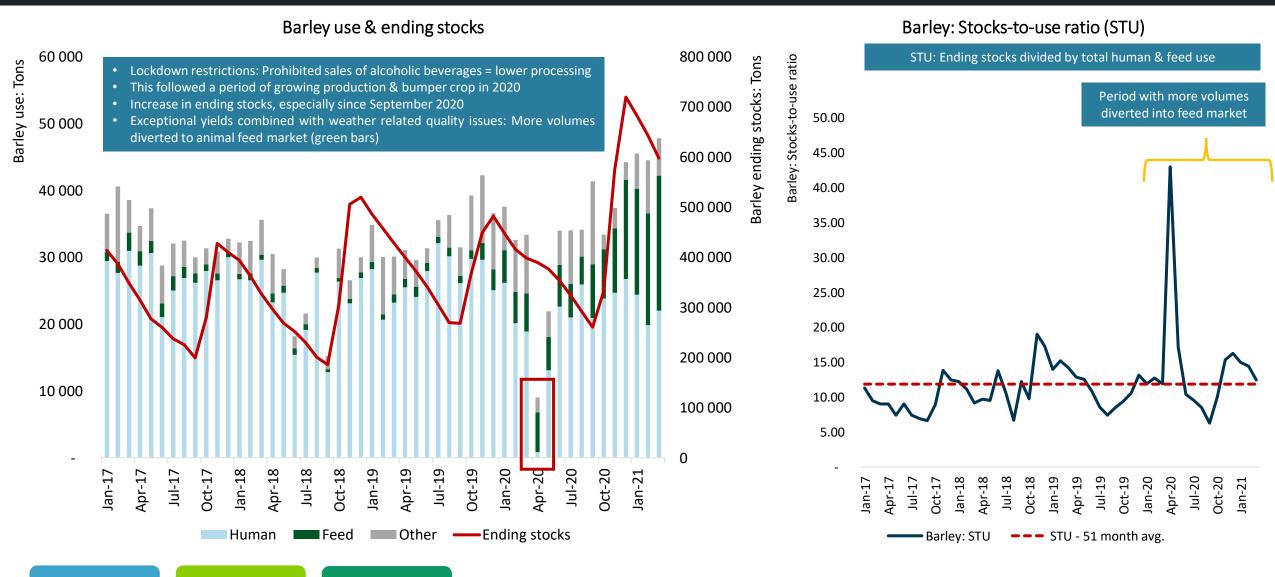
Growing production, increased stock levels, increasing volumes diverted into feed market & domestic lockdown restrictions – A perfect storm that impacts the domestic barley industry

Barley use & ending stocks

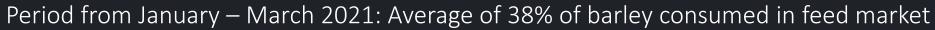
Increase in production & lower human demand lead to higher ending stocks



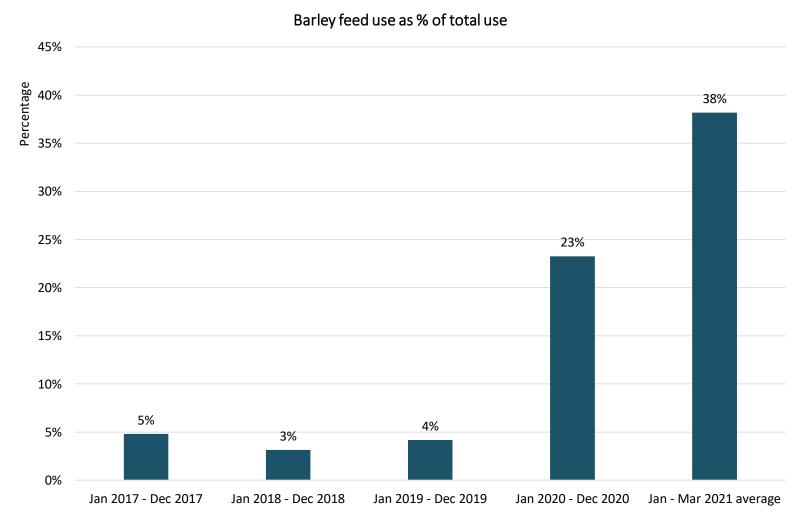
Source: SAGIS, 2021



Barley: Increasing feed use







Barley feed use & impacts:

- Increasing barley volumes diverted into animal feed market – Barley feed use as % of total use:
 - Jan Dec 2017: 5%
 - Jan Dec 2018: 3%
 - Jan Dec 2019: 4%
 - Jan Dec 2020: 23%
 - Jan Mar 2021: 38%
- Significant impact on farm gate price received for barley
 - Malting barley derived from wheat price
 - Feed-grade barley: Estimated at 75% of yellow maize SAFEX price
 - Difference between malting & feed-grade farm gate price: +-R1800/ton
- Lower farm gate price due to increased volumes of feed-grade: Substantial impact on farm gross margins

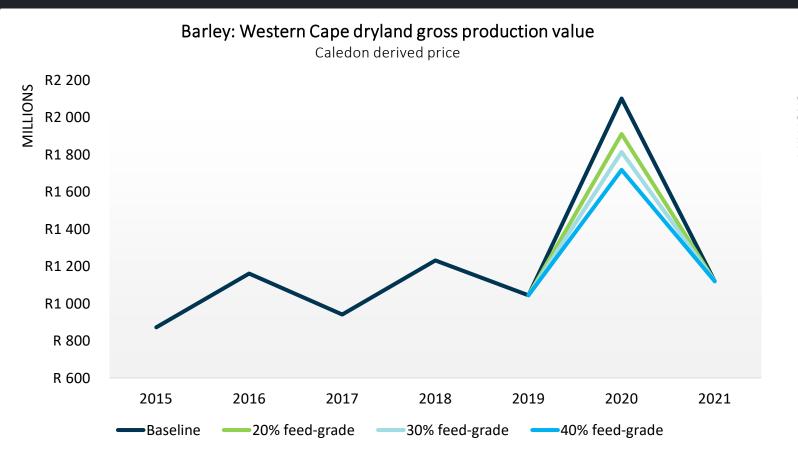
Source: SAGIS, 2021



Barley feed-grade scenarios – Gross production value

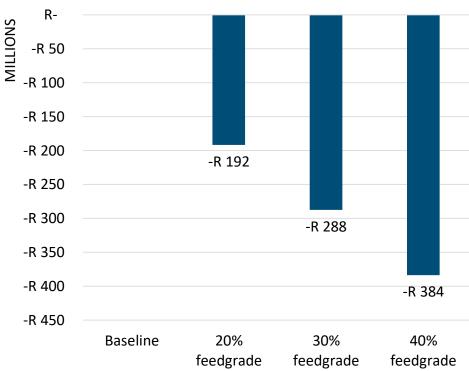
Sensitivity: Western Cape total industry impact







Opportunity cost of selling feed- instead of malting grade



Sensitivity: Western Cape barley industry impact

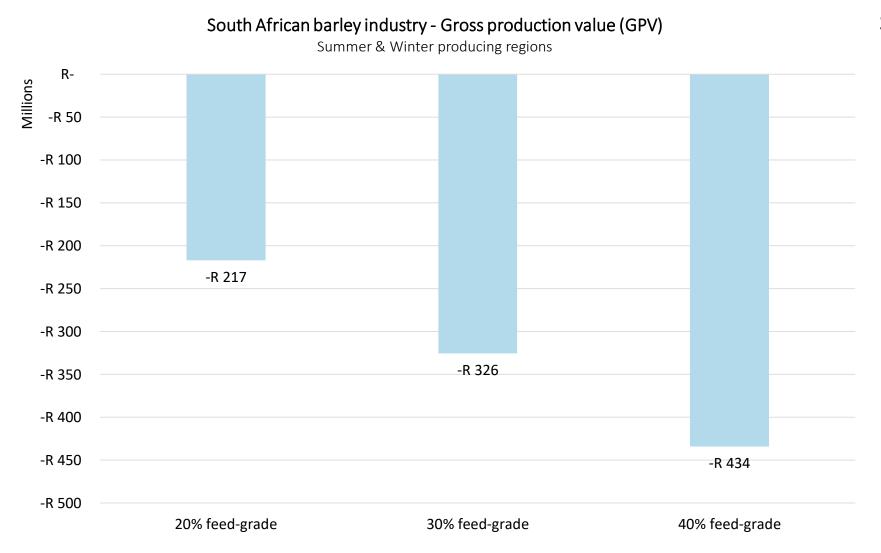
- Graphs shows the gross production value for barley for the 2020 season, hence, price multiplied by production which is a function of area & yield
- Sensitivity illustrates opportunity cost of selling feed- instead of malting grade barley: Assuming 20-40% is downgraded to feed-grade
- ❖ 40% feed-grade scenario will have an impact (opportunity cost) of R384 million for the dryland Western Cape producing region



Barley feed-grade scenarios – Gross production value

Sensitivity: Total South African industry (summer & winter producing regions)





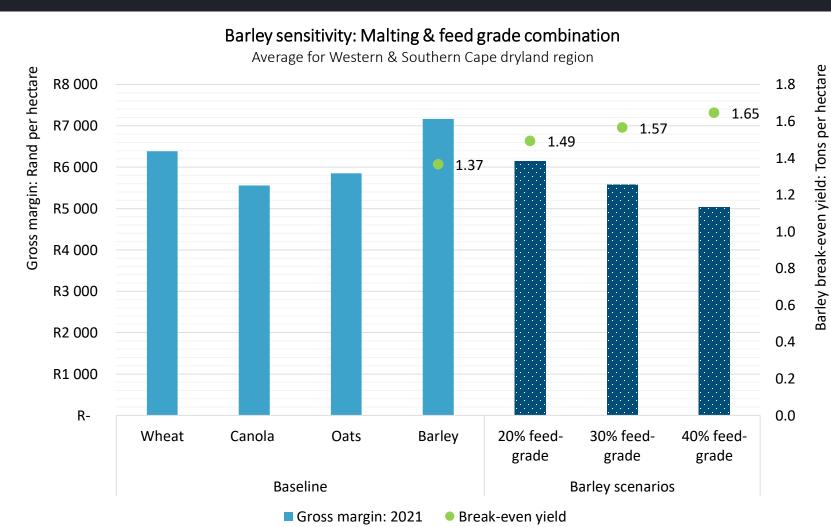
Sensitivity: Total industry impact

- Scenarios shows the potential opportunity cost given that the winter & summer producing regions were affected by more volumes entering the animal feed market
- Total barley industry impact (difference between baseline GPV which assumes 100% malting grade & feed-grade scenarios):
 - ❖ 20% feed-grade = -R217 million
 - 30% feed-grade = -R326 million
 - ❖ 40% feed-grade = -R434 million
- Combination of factors will affect the barley area for 2021 season:
 - Barley mandates to decline
 - Area under barley production projected to decline significantly
 - Shift to alternative crops such as canola, wheat, lupines, oats & pastures

Barley feed-grade scenarios – Impact on gross margin

Sensitivity given feed-grade assumptions





• Objective: To measu

Sensitivity analysis:

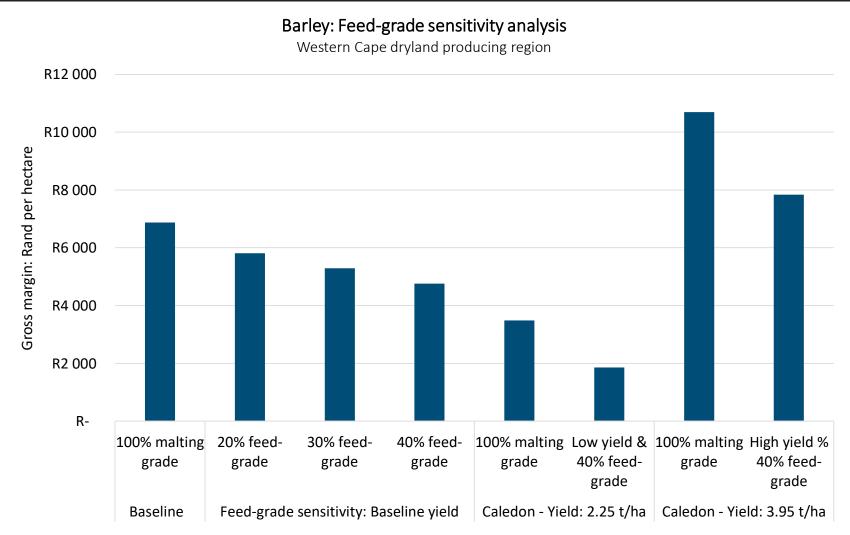
- Objective: To measure barley gross margin relative to alternative crops given variability in feed-grade realisation (computed at trend yields)
- ❖ Key to note: Gross margins are computed by multiplying the region's targeted yield (which is based on agro-ecological potential) with a farm gate price (SAFEX or derived price minus deductions including grade and transport differentials) minus direct expenditure
- Overhead costs such as production finance interest, depreciation, administration, land rent and owner remuneration are not included in the calculations
- Sensitivity:
 - 20-40% share of crop is considered feed grade
 - Feed grade barley priced at 75% of yellow maize price
- Gross margin impact:
 - 20% = feed grade: GM is R1,031/ha lower
 - → 30% = feed grade: GM is R1,586/ha lower
 - ♦ 40% = feed grade: GM is R2,142/ha lower

Source: Own calculations using data from Overberg Agri, SSK & Kaap Agri, 2021

Barley feed-grade scenarios – Impact on gross margin

Sensitivity given feed-grade & yield assumptions





Sensitivity analysis:

- Objective: Compare baseline against feed-grade sensitivity & feed-grade combined with yield sensitivity
- Baseline vs. Scenarios:
 - ❖ Baseline = 100% malting grade
 - 20-40% feed-grade assumptions at trend yield
 - Caledon: Low & high yield at 40% feedgrade assumption

Source: Own calculations using data from Overberg Agri, SSK & Kaap Agri, 2021



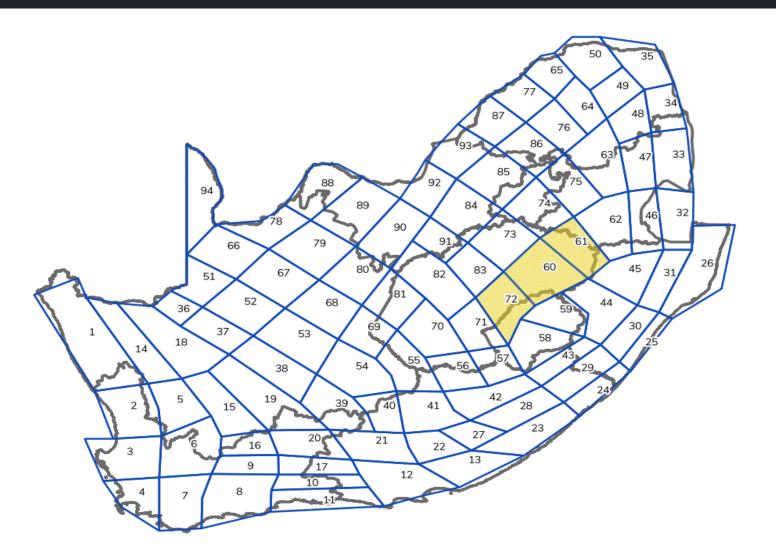


Eastern Free State
Wheat Competitiveness
Updated for 2021

Eastern Free State: Rainfall trends

Districts: 60, 61, 72 & 73



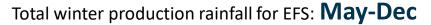


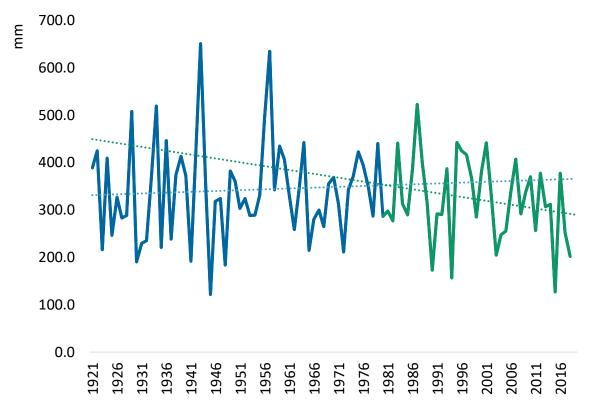
Eastern Free State district reference:

- ❖ 60 Bethlehem region
- ❖ 61 Vrede / Memel region
- ❖ 72 Ficksburg region

Eastern Free State: Rainfall trends Districts: 60, 61 & 72

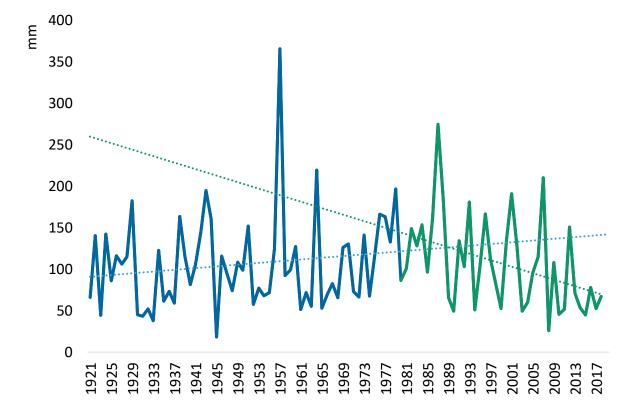






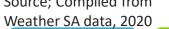
Blue line: Pre-1980: +0.18% per annum Green line: Post-2018: -0.56% per annum

Total winter production rainfall for EFS: Aug-Oct



Blue line: Pre-1980: +0.52% per annum Green line: Post-2018: -2.08% per annum

Source; Compiled from



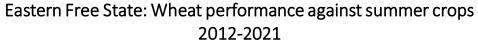


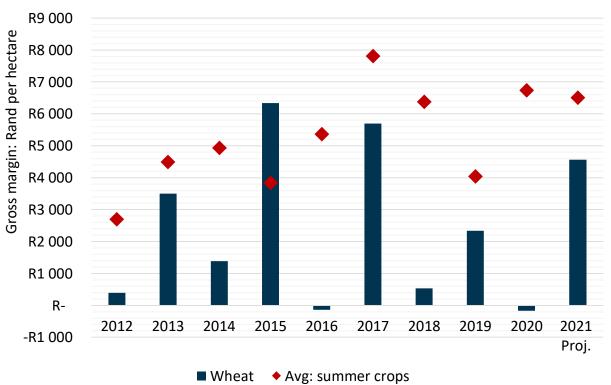
Eastern Free State district reference:

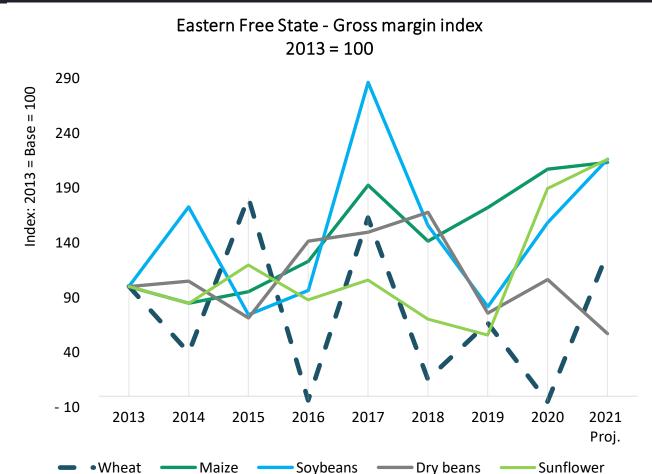
- 60 Bethlehem region
- 61 Vrede / Memel region
- 72 Ficksburg region

Eastern Free State: Wheat gross margin performance Wheat vs. summer crops: 2012 - 2021









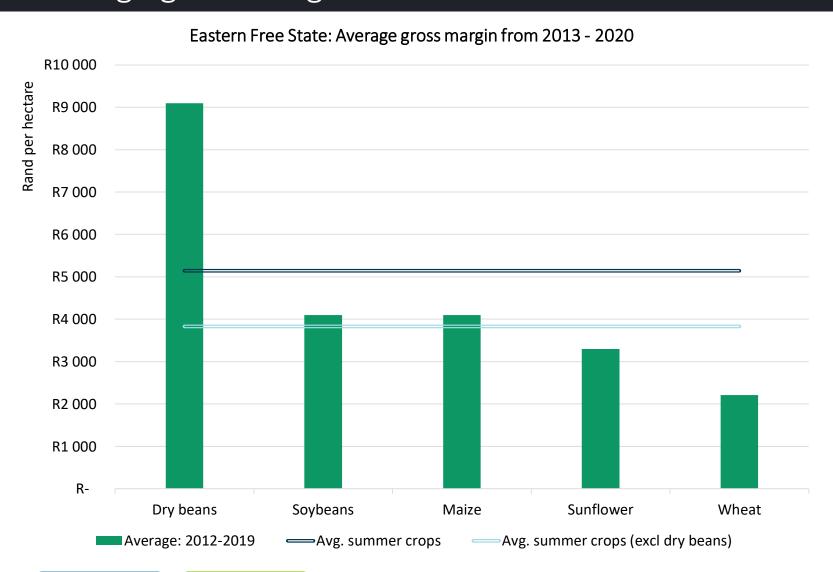
Eastern Free State historic performance

- Objective: To reflect on wheat's competitiveness against alternative summer crops
- Actual gross margins indicate that wheat has only outperformed the summer crop average once over the past 8 years (2015)
- ❖ An index further indicate that wheat demonstrates high levels of volatility in gross margin



Eastern Free State: Wheat competitiveness Average gross margins: 2012 - 2020



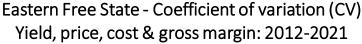


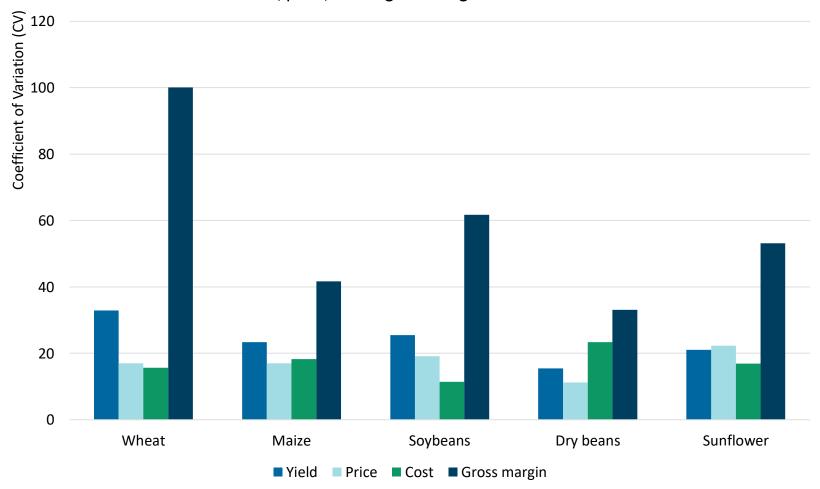
Eastern Free State: Gross margins

- Graph illustrates an average gross margin over the period from 2013 to 2020
- Wheat & sunflower indicated the lowest gross margin over the period
- Although dry beans indicate robust performance, yield & price risk remain a factor that should be considered

Eastern Free State: Wheat competitiveness Coefficient of variation – Measurement of volatility







Coefficient of variation: 2012-2021

- Coefficient of variation (CV): Statistical measure of the dispersion of data points in a data series around the mean (standard deviation divided by the mean)
- It represents a measurement of volatility

Yield:

Wheat followed by soybeans reported the highest CV across crops

Price:

Although relative constant across crop, sunflower indicated the highest CV followed by soybeans. Relative to the same analysis in 2020, the spike in 2021 commodity prices, especially in the vegetable oils market, has shifted sunflower & soybeans above wheat

Cost:

Dry beans indicated the highest CV, followed by maize

Gross margin:

Wheat followed by soybeans reported the highest variability in gross margin



